

APPENDIX 1 - Health & Environmental Services Draft Directorate Priorities 2017-22

H&ES Cross-Cutting Priorities			
<ol style="list-style-type: none"> 1. Lead on improving Health & Wellbeing and delivery of the SCDC corporate “Living Well” priority. 2. Lead on developing SCDC’s relationships & working with Parishes, neighbourhoods and localities. 3. Lead on protecting the quality of the South Cambridgeshire environment. 4. Lead on Skills Development and a “Business Friendly” approach to the creation of successful, competitive businesses across South Cambridgeshire. 5. Develop entrepreneurial and commercial approaches to service delivery, savings and efficiencies as agreed in the Council’s Medium Term Financial Strategy 6. Support Major Growth Areas and new Local Plan developments to ensure effective planning for the future of South Cambridgeshire 			
Individual Service Priorities			
Environment Commissioning	Sustainable Communities & Partnerships Team	Environmental Health & Licensing	South Cambs & Cambridge City Single Shared Waste Service
<ol style="list-style-type: none"> 1. Ensure H&ES supports new growth & local plan sites via timely and accurate consultation / pre-application responses.(HFF/LW) 2. Contribute to development of a corporate “intelligent client” approach to strategic commissioning.(EC) 3. Commission, on behalf of EA, Mare Fen Bank Improvement Project to support delivery of Northstowe Phase 1. (HFF) 4. Commission joint planning/H&ES land drainage SLA with Cambridge City. (HFF) 5. Undertake risk-based review of awarded drains maintenance arrangements (LW) 6. Investigate options for long-term maintenance of major drainage infrastructure. (HFF) 7. Complete development and delivery of footway lighting asset management plan. (HFF) 	<ol style="list-style-type: none"> 1. Lead work with GPs and Local Health Partnership to improve physical & mental health, with a focus on carers. 2. Reduce loneliness by supporting the “Through the Door” social prescribing pilot at 2 GPs’ practices. (LW) 3. Lead work to welcome new residents to Northstowe. Begin design & build Northstowe Phase 1 community & leisure facilities. Commission study of community needs in other proposed new developments. (HFF, LW) 4. Deliver a corporate “Lead Professional” approach to improving outcomes for families & older people with the most complex needs (LW) 5. Develop an SCDC “Connecting Communities” strategy to improve access-to-services (CC, LW) 6. Review Youth Council arrangements. 7. Deliver the “ParkLife 2017” event (LW) 	<ol style="list-style-type: none"> 1. Undertake a Private Housing Stock condition survey to help improve housing standards to ensure everyone can stay safe& healthy at home. (LW, HFF) 2. Support local businesses to improve employees’ health. (LW) 3. Work with LEP to deliver improved Business Support as part of Devo Deal, Cambridge Compass Enterprise Zones, refresh of Economic Strategy, and Skills programme. (CC) 4. Continue to grow the commercial “Business Hub” with partners to increase income. (CC, EC) 5. Prioritise protecting vulnerable residents from harm, supporting higher-risk business activities, preventing & detecting Fraud, and resolving major non-compliances.(LW) 	<ol style="list-style-type: none"> 1. Embed the “Single, Shared Waste Service” new ways of working re-structure, TUPE and bin-round changes to improve customer and operational efficiency, and reduce council tax costs. (EC) 2. Deliver the recommendations of the Single Shared Trade Waste Service review to increase trade waste income. (EC) 3. Undertake a review & refresh of SCDC Street Cleansing Service (EC) 4. Work with partners to ensure 65% or more of the waste we collect in your bins is diverted from landfill (EC) 5. Work with RECAP waste partners to identify new partnership working approaches to reduce council tax costs and minimise waste sent to landfill (EC)

H&ES Service Improvement Priorities

1. Continue to implement income-generating activities & opportunities and increase efficiency across the Directorate.
2. Embed Performance, Finance, Risk & Benefits quarterly reviews with each Service.
3. Ensure Equality Impact Assessments are completed for all relevant matters.
4. Work with 3C ICT to review ICT systems and support roll-out of SCDC “Digital by Default” work.
5. Continue to embed a programme and project management approach to service improvement and delivery.

Corporate Health & Safety / Emergency Planning / Business Continuity / Safeguarding Priorities

1. Focus on embedding a documented and evidenced Health & Safety culture across SCDC.
2. Complete refresh of SCDC Business Continuity plans.
3. Implement new Remote & Loan Working Health & Safety arrangements across SCDC.
4. Continue roll-out of support for development of Parish Emergency Plans.
5. Deliver desk-top exercises to test SCDC Emergency and Business Continuity Plans.
6. Embed refresh of SCDC safeguarding arrangements to reduce risks to vulnerable children, young people and adults, and to specifically prevent child sexual exploitation, human trafficking & modern day slavery, and radicalisation.